



問題集

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Exam : PMI-ACP

Title:PMI Agile CertifiedPractitioner (PMI-ACP)®

Version : DEMO

1. What key benefits might stakeholders realize from an Agile approach?

A. The ability to bypass the change-management process, inserting new requirements and changes directly into the team as they meet daily

B. The early and continuous delivery of valuable software, providing increased visibility and the opportunity for more frequent adjustments

C. Increased access to the project and less reliance on formal reports and status meetings to better understand the current work and the risks the team is accepting

D. The team's flexibility to make changes mid-iteration as business needs or priorities change, increasing the ability of the team to meet project commitments

Answer: B

2.What is the first thing that a team should do to estimate user stories for a project?

- A. Sort the user stories according to priority.
- B. Schedule a team meeting to understand them.
- C. Define the story points measure.
- D. Estimate through function point analysis.

Answer: C

- 3.A story point is the:
- A. Relative measure of the size of a user story.
- B. Duration it takes to complete a user story.
- C. Priority of the user story in the backlog.
- D. Business value of the user story.

Answer: A

- 4. According to the Agile Manifesto, which of the following describes the more valued items?
- A. Customer collaboration, following a plan, working software, and individual interactions
- B. Working software, individual interactions, responding to change, and comprehensive documentation
- C. Individual interactions, working software, customer collaboration, and responding to change

D. Responding to change, individual interactions, processes and tools, and customercollaboration

Answer: C

5.On a particular project, product quality is being measured at regular intervals and is consistently below the acceptable level. In a Lean environment, how should this problem be addressed?

- A. The team should implement more rigorous testing at the end of each development cycle.
- B. Management should direct the team on specific actions that they should take to improve quality.
- C. Management should guide the team as it seeks to improve itself and reduce errors in the system.

D. The Project Champion should review the acceptable quality threshold to ensure that it is realistic. **Answer:** C