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問題集

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Exam : **CA0-001**

Title : Certified Associate in
Project Management

Version : Demo

1. On what is project baseline development established?

- A. Approved product requirements
- B. Estimated project cost and schedule
- C. Actual project cost and schedule
- D. Revised project cost and schedule

Answer: B

2. Identifying major deliverables, deciding if adequate cost estimates can be developed, and identifying tangible components of each deliverable are all part of which of the following?

- A. Work breakdown structure
- B. Organizational breakdown structure
- C. Resource breakdown structure
- D. Bill of materials

Answer: A

3. What is the definition of project plan execution?

- A. Integrating all planned activities.
- B. Performing the activities included in the plan.
- C. Developing and maintaining the plan.
- D. Execution of deliverables.

Answer: B

4. What is a tool to improve team performance?

- A. Staffing plan
- B. External feedback
- C. Performance reports
- D. Co-Location

Answer: D

5. Which type of analysis is used to develop the communications management plan?

- A. Product
- B. Cost benefit
- C. Stakeholder
- D. Research

Answer: C

6. Information distribution involves making needed information available to project stakeholders in a timely manner. What is an output from information distribution?

- A. Earned value analysis
- B. Trend analysis
- C. Project records
- D. Performance reviews

Answer: C

7.Which type of analysis is used to examine project results through time to determine if performance is improving or deteriorating?

- A. Control chart
- B. Earned value
- C. Variance
- D. Trend

Answer: D

8.You are assigned to implement the project control plan. What should you do to ensure the plan is effective and current?

- A. Perform periodic project performance reviews.
- B. Identify quality project standards.
- C. Follow ISO 9000 quality standards
- D. Complete the quality control checklist.

Answer: A

9.Which of the following is an example of a risk symptom?

- A. Failure to meet intermediate milestones
- B. Force of nature, such as a flood
- C. Risk threshold target
- D. Crashing front loading or fast tracking

Answer: A

10.During what process is the quality policy determined?

- A. Initiating
- B. Executing
- C. Planning
- D. Controlling

Answer: C

11.What is one of the MAJOR outputs of activity sequencing?

- A. Responsibility assignment matrix
- B. Work breakdown structure update
- C. Project network diagram
- D. Mandatory dependencies list

Answer: C

12.Scope verification is PRIMARILY concerned with which of the following?

- A. Acceptance of the work deliverables.
- B. Accuracy of the work deliverables.
- C. Approval of the scope statement.
- D. Accuracy of the work breakdown structure.

Answer: A

13.Which of the following is an example of contract administration?

- A. Negotiating the contract
- B. Authorizing contractor work
- C. Developing the statement of work
- D. Establishing evaluation criteria

Answer: B

14.Who MUST know when a risk event occurs so that a response can be implemented?

- A. Customers
- B. Project sponsors
- C. Project management team
- D. Insurance claims department

Answer: C

15.A work package has been scheduled to cost \$1,000 to complete, and was to be finished today. As of today, the actual expenditure is \$1,200 and approximately half of the work has been completed.

What is the cost variance?

- A. -\$700
- B. -\$200
- C. +\$200
- D. +\$500

Answer: A

16.How is quality control performed?

- A. By identifying quality standards that are relevant to the project and determining how to satisfy them.
- B. By monitoring specific project results in compliance with relevant quality standards and determining corrective actions as needed.
- C. By ensuring that the entire project team has been adequately trained in quality assurance processes.
- D. By applying Monte Carlo, sampling, Pareto analysis and benchmarking techniques to ensure conformance to quality standards.

Answer: B

17.As part of a mid-project evaluation, your project sponsor has asked you to provide a forecast of total project cost. You should calculate the forecast using which of the following methods?

- A. BAC
- B. EAC
- C. ETC
- D. WBS

Answer: B

18.How is scheduled variance calculated using the earned value technique?

- A. EV less AC
- B. AC less PV
- C. EV less PV

D. AC less EV

Answer: C

19.The project management processes presented in the PMBOK Guide should:

- A. Always be applied uniformly
- B. Be selected as appropriate by the sponsor
- C. Be selected as appropriate by the project team
- D. Be applied based on ISO guidelines.

Answer: C

20.Who is responsible for determining which processes from the Process Groups will be employed and who will be performing them?

- A. Project sponsor and project manager
- B. Project sponsor and functional manager
- C. Project manager and project team
- D. Project team and functional manager

Answer: C

21.Which of the following processes is necessary to ensure that the project employs all processes needed to meet its requirements?

- A. Perform Quality Control
- B. Quality Policy
- C. Perform Quality Assurance
- D. Quality Planning

Answer: C

22.Which process occurs within the Monitoring and Controlling Process Group?

- A. Cost Control
- B. Quality Planning
- C. Quantitative Risk Analysis
- D. Cost Budgeting

Answer: A

23.The Define Scope process is in which of the following process groups?

- A. Initiating
- B. Planning
- C. Monitoring & Controlling
- D. Executing

Answer: B

24.Which activity is an input to the select sellers process?

- A. Organizational process assets
- B. Resource availability
- C. Change control process

D. Team performance assessment

Answer: A

25. What name(s) is (are) associated with the Plan-Do-Check-Act cycle?

- A. Pareto
- B. Ishikawa
- C. Shewart-Deming
- D. Delphi

Answer: C

26. Which of the following methods is a project selection technique?

- A. Flowcharting
- B. Earned value
- C. Cost-benefit analysis
- D. Pareto analysis

Answer: C

27. While implementing an approved change, a critical defect was introduced. Removing the defect will delay the product delivery. What is the MOST appropriate approach to managing this situation?

- A. Utilize the change control process.
- B. Crash the schedule to fix the defect.
- C. Leave the defect in and work around it.
- D. Fast-track the remaining development.

Answer: A

28. Which tool is used to develop technical details within the project management plan?

- A. Expert Judgment
- B. Project Management Methodology
- C. Project Management Information
- D. Project Selection Methods

Answer: A

29. Which of the following are outputs of the Monitor and Control Project Work process?

- A. Requested changes, forecasts, recommended corrective actions
- B. Forecasts, resources plan, bottom up estimating
- C. Recommended corrective actions, cost baseline, forecasts
- D. Requested changes, recommended corrective actions, project constraints

Answer: A

30. Which tool or technique measures performance of the project as it moves from project initiation through project closure?

- A. Resource leveling
- B. Parametric measuring
- C. Pareto chart

D. Earned value

Answer: D